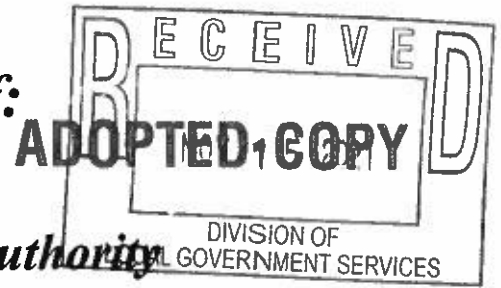


*Authority Budget of:*

*Salem County Improvement Authority*



**State Filing Year**

**2022**

**ADOPTED COPY**

*For the Period:*

*January 1, 2022*

*to*

*December 31, 2022*

**OFFICE COPY**

[www.scianj.com](http://www.scianj.com)  
Authority Web Address

**OFFICE COPY**



*Division of Local Government Services*

**2022 AUTHORITY BUDGET**

**Certification Section**

2022

**SALEM COUNTY IMPROVEMENT  
AUTHORITY BUDGET**

**FISCAL YEAR: FROM JANUARY 1, 2022 TO DECEMBER 31, 2022**

**For Division Use Only**

**CERTIFICATION OF APPROVED BUDGET**

*It is hereby certified that the approved Budget made a part hereof complies with the requirements of law and the rules and regulations of the Local Finance Board, and approval is given pursuant to N.J.S.A. 40A:5A-11.*

*State of New Jersey  
Department of Community Affairs  
Director of the Division of Local Government Services*

By: C. [Signature] Date: \_\_\_\_\_

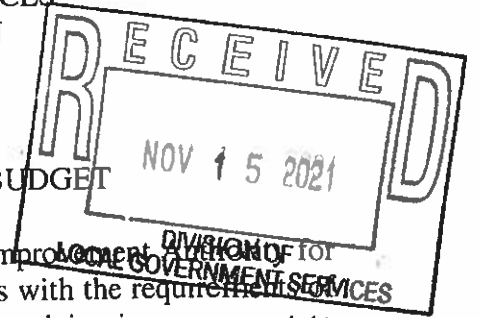
**CERTIFICATION OF ADOPTED BUDGET**

*It is hereby certified that the adopted Budget made a part hereof has been compared with the approved Budget previously certified by the Division, and any amendments made thereto. This adopted Budget is certified with respect to such amendments and comparisons only.*

*State of New Jersey  
Department of Community Affairs  
Director of the Division of Local Government Services*

By: Paul D. Gwert CPA, RMA Date: 11/16/2021

STATE OF NEW JERSEY  
DEPARTMENT OF COMMUNITY AFFAIRS  
DIVISION OF LOCAL GOVERNMENT SERVICES  
BUREAU OF AUTHORITY REGULATION  
TRENTON, N.J.



CONDITIONAL CERTIFICATION OF APPROVED BUDGET

It is hereby certified that the approved budget of the Salem County Improvement Authority for the fiscal year ending December 31, 2022 made a part hereof complies with the requirements of law and regulation except for the conditions noted below, and approval is given pursuant to N.J.S.A. 40A:5A-11 subject to the correction of such conditions.

10-29-2021

Date

By Paul D Ewert CPA RMA  
Paul Ewert, Supervising Municipal Finance Auditor  
Division of Local Government Services

CONDITIONS

Pursuant to N.J.S.A. 40A:5A-10 and 11 of the Local Authorities Fiscal Control Law and N.J.A.C. 5:31-2.1 et seq., each Authority in the State of New Jersey is required to submit a budget for each fiscal year to the Director of the Division of Local Government Services for review and approval. In accordance with these statutory and regulatory requirements, the Salem County Improvement Authority submitted its introduced budget for the fiscal year ending December 31, 2022 to the Director for review and approval. During the review of the 2022 budget for the Authority, it was concluded that the Authority will need to adopt the 2022 Budget Rate Schedule.

The 2022 budget is approved pending the adoption of the 2022 Budget Rate Schedule on or before November 11, 2021.

When the 2022 Budget Rate Schedule has been adopted, the Authority should proceed as follows:

Upon the adoption of the 2022 Budget Rate Schedule for the Essex County Utilities Authority, the Authority may adopt the 2022 budget and submit the 2022 Budget Rate Schedule and the 2022 Adopted Budget, including pages C-6 and C-7 (which refer to the adoption), to the Division for the Director's approval.

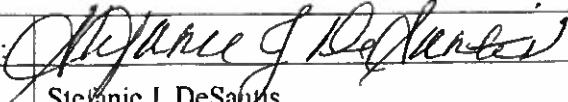
# 2022 PREPARER'S CERTIFICATION

## SALEM COUNTY IMPROVEMENT AUTHORITY BUDGET

FISCAL YEAR: FROM JANUARY 1, 2022 TO DECEMBER 31, 2022

It is hereby certified that the Authority Budget, including both the Annual Budget and the Capital Budget/Program annexed hereto, represents the members of the governing body's resolve with respect to statute in that: all estimates of revenue are reasonable, accurate and correctly stated; all items of appropriation are properly set forth; and in itemization, form and content, the budget will permit the exercise of the comptroller function within the Authority.

It is further certified that all proposed budgeted amounts and totals are correct. Also, I hereby provide reasonable assurance that all assertions contained herein are accurate and all required schedules are completed and attached.

Preparer's Signature:			
Name:	Stefanie J. DeSantis		
Title:	Partner		
Address:	6 North Broad Street, Woodbury, NJ 08096		
Phone Number:	856-454-7773	Fax Number:	856-454-7773
E-mail address	sdesantis@bowman.cpa		

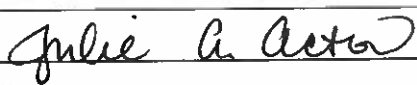
# 2022 APPROVAL CERTIFICATION

## SALEM COUNTY IMPROVEMENT AUTHORITY BUDGET

FISCAL YEAR: FROM JANUARY 1, 2022 TO DECEMBER 31, 2022

It is hereby certified that the Authority Budget, including all schedules appended hereto, are a true copy of the Annual Budget and Capital Budget/Program approved by resolution by the governing body of the Salem County Improvement Authority, at an open public meeting held pursuant to N.J.A.C. 5:31-2.3, on the 10th day of November, 2021.

It is further certified that the recorded vote appearing in the resolution represents not less than a majority of the full membership of the governing body thereof.

Officer's Signature:			
Name:	Julie Acton		
Title:	Executive Director		
Address:	286 Welchville Road, PO Box 890 Alloway, NJ 08001		
Phone Number:	856-935-7900 x15	Fax Number:	856-935-7331
E-mail address	JActon@scianj.org		

# INTERNET WEBSITE CERTIFICATION

Authority's Web Address:	www.scianj.com
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All authorities shall maintain either an Internet website or a webpage on the municipality's or county's Internet website. The purpose of the website or webpage shall be to provide increased public access to the authority's operations and activities. N.J.S.A. 40A:5A-17.1 requires the following items to be included on the Authority's website at a minimum for public disclosure. Check the boxes below to certify the Authority's compliance with N.J.S.A. 40A:5A-17.1.

- A description of the Authority's mission and responsibilities
- Budgets for the current fiscal year and immediately preceding two prior years
- The most recent Comprehensive Annual Financial Report (Unaudited) or similar financial information (Similar Information is such as PIE Charts, Bar Graphs etc. for such items as Revenues, Expenditures, and other information the Authority deems relevant to inform the public)
- The complete (All Pages) annual audits (Not the Audit Synopsis) of the most recent fiscal year and immediately two prior years
- The Authority's rules, regulations and official policy statements deemed relevant by the governing body of the authority to the interests of the residents within the authority's service area or jurisdiction
- Notice posted pursuant to the "Open Public Meetings Act" for each meeting of the Authority, setting forth the time, date, location and agenda of each meeting
- The approved minutes of each meeting of the Authority including all resolutions of the board and their committees; for at least three consecutive fiscal years
- The name, mailing address, electronic mail address and phone number of every person who exercises day-to-day supervision or management over some or all of the operations of the Authority
- A list of attorneys, advisors, consultants and any other person, firm, business, partnership, corporation or other organization which received any remuneration of \$17,500 or more during the preceding fiscal year for any service whatsoever rendered to the Authority.

It is hereby certified by the below authorized representative of the Authority that the Authority's website or webpage as identified above complies with the minimum statutory requirements of N.J.S.A. 40A:5A-17.1 as listed above. A check in each of the above boxes signifies compliance.

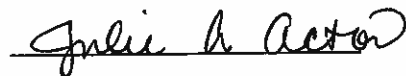
Name of Officer Certifying compliance

Julie Acton

Title of Officer Certifying compliance

Executive Director

Signature



# 2022 AUTHORITY BUDGET RESOLUTION

## SALEM COUNTY IMPROVEMENT AUTHORITY RESOLUTION 2021-98

**FISCAL YEAR: FROM JANUARY 1, 2022 TO DECEMBER 31, 2022**

WHEREAS, the Annual Budget and Capital Budget for the Salem County Improvement Authority for the year beginning, January 1, 2022 and ending, December 31, 2022 has been presented before the governing body of the Salem County Improvement Authority at its open public meeting of October 14, 2021; and

WHEREAS, the schedule of rents, fees and other charges, shown on Budget Page F-2 in effect will produce sufficient revenues, together with all other anticipated revenues to satisfy all obligations to the holders of bonds of the Authority, to meet operating expenses, capital outlays, debt service requirements, and to provide for such reserves shown on Budget Page F-4, all as may be required by law, regulation or terms of contracts and agreements; and

WHEREAS, the Capital Budget/Program shown on Capital Budget Page CB-3, pursuant to N.J.A.C. 5:31-2, does not confer any authorization to raise or expend funds; rather it is a document to be used as part of the said Authority's planning and management objectives. Specific authorization to expend funds for the purposes described in this section of the budget, must be granted elsewhere; by bond resolution, by a project financing agreement, by resolution appropriating funds from the Renewal and Replacement Reserve or other means provided by law.

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Salem County Improvement Authority, at an open public meeting held on October 14, 2021 that the Annual Budget, including all related schedules, and the Capital Budget/Program of the Salem County Improvement Authority for the year beginning, January 1, 2022 and ending, December 31, 2022, is hereby approved; and

BE IT FURTHER RESOLVED, that the anticipated revenues as reflected in the Annual Budget are of sufficient amount to meet all proposed expenditures/expenses and all covenants, terms and provisions as stipulated in the said Authority's outstanding debt obligations, capital lease arrangements, service contracts, and other pledged agreements; and

BE IT FURTHER RESOLVED, that the governing body of the Salem County Improvement Authority will consider the Annual Budget and Capital Budget/Program for adoption on November 11, 2021.

ATTEST:

  
Steven DiMatteo, Alt. Secretary/Treasurer

  
Cordy Taylor, Chairman

### CERTIFICATION

I certify that the foregoing is a true copy of a Resolution adopted by the Salem County Improvement Authority at a meeting thereof held on October 14, 2021.

  
Steven DiMatteo, Alt. Secretary/Treasurer

Governing Body member:	Recorded Vote			
	Aye	Nay	Abstain	Absent
Cordy Taylor	✓			
Susan Bestwick	✓			
Lew Schneider	✓			
Barry Davis	✓			
Steven DiMatteo	✓			




# 2022 ADOPTION CERTIFICATION

## SALEM COUNTY IMPROVEMENT AUTHORITY BUDGET

FISCAL YEAR: FROM JANUARY 1, 2022 TO DECEMBER 31, 2022

It is hereby certified that the Authority Budget and Capital Budget/Program annexed hereto is a true copy of the Budget adopted by the governing body of the Salem County Improvement Authority, pursuant to N.J.A.C. 5:31-2.3, on the 10<sup>th</sup> day of, November, 2021.

Officer's Signature:			
Name:	Julie Acton		
Title:	Executive Director		
Address:	286 Welchville Road, PO Box 890, Alloway, NJ 08001		
Phone Number:	856-935-7900 x15	Fax Number:	856-935-7331
E-mail address	JActon@scianj.org		

# 2022 ADOPTED BUDGET RESOLUTION

## SALEM COUNTY IMPROVEMENT AUTHORITY RESOLUTION 2022-105

**YEAR: FROM JANUARY 1, 2022 TO DECEMBER 31, 2022**

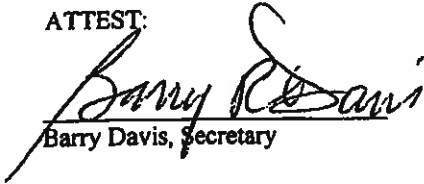
WHEREAS, the Annual Budget and Capital Budget/Program for the Salem County Improvement Authority for the year beginning January 1, 2022 and ending, December 31, 2022 has been presented for adoption before the governing body of the Salem County Improvement Authority at its open public meeting of November 10, 2021; and

WHEREAS, the Annual Budget page F-1 and Capital Budget page CB-3 as presented for adoption reflects each item of revenue Budget page F-2 and appropriation Budget page F-4 in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services; and

NOW, THEREFORE BE IT RESOLVED, by the governing body of Salem County Improvement Authority, at an open public meeting held on November 10, 2021 that the Annual Budget and Capital Budget/Program of the Salem County Improvement Authority for the year beginning, January 1, 2022 and ending, December 31, 2022 is hereby adopted and shall constitute appropriations for the purposes stated; and

BE IT FURTHER RESOLVED, that the Annual Budget and Capital Budget/Program as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services.

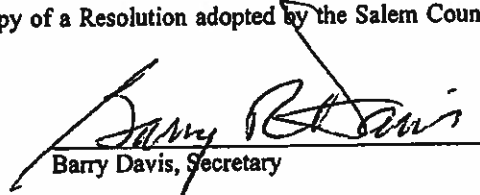
ATTEST:

  
Barry Davis, Secretary

  
Cordy Taylor, Chairman

### CERTIFICATION

I certify that the foregoing is a true copy of a Resolution adopted by the Salem County Improvement Authority at a meeting thereof held on November 10, 2021.

  
Barry Davis, Secretary

Governing Body member:	Recorded Vote			
	Aye	Nay	Abstain	Absent
Cordy Taylor	✓			
Susan Bestwick				✓
Lew Schneider				✓
Barry Davis	✓			
Steven DiMatteo	✓			

**2022 AUTHORITY BUDGET**

**Financial Schedules Section**

## SUMMARY

Salem County Improvement Authority  
For the Period January 1, 2022 to December 31, 2022

	<i>FY 2022 Proposed Budget</i>						<i>FY 2021 Adopted Budget</i>	<i>\$ Increase (Decrease) Proposed vs. Adopted</i>	<i>% Increase (Decrease) Proposed vs. Adopted</i>	
	Solid Waste	N/A	N/A	N/A	N/A	N/A	Total All Operations	Total All Operations	All Operations	All Operations
<b>REVENUES</b>										
Total Operating Revenues	\$ 7,110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,110,000	\$ 7,110,000	\$ -	0.0%
Total Non-Operating Revenues	406,737	-	-	-	-	-	406,737	508,120	(101,383)	-20.0%
Total Anticipated Revenues	<u>7,516,737</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,516,737</u>	<u>7,618,120</u>	<u>(101,383)</u>	<u>-1.3%</u>
<b>APPROPRIATIONS</b>										
Total Administration	1,005,047	-	-	-	-	-	1,005,047	981,980	23,067	2.3%
Total Cost of Providing Services	3,123,239	-	-	-	-	-	3,123,239	3,093,500	29,739	1.0%
Total Principal Payments on Debt Service in Lieu of Depreciation	761,337	-	-	-	-	-	761,337	720,248	41,089	5.7%
Total Operating Appropriations	4,889,623	-	-	-	-	-	4,889,623	4,795,728	93,895	2.0%
Total Interest Payments on Debt	180,057	-	-	-	-	-	180,057	137,321	42,736	31.1%
Total Other Non-Operating Appropriations	2,447,057	-	-	-	-	-	2,447,057	2,685,071	(238,014)	-8.9%
Total Non-Operating Appropriations	2,627,114	-	-	-	-	-	2,627,114	2,822,392	(195,278)	-6.9%
Accumulated Deficit	-	-	-	-	-	-	-	-	-	#DIV/0!
Total Appropriations and Accumulated Deficit	<u>7,516,737</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,516,737</u>	<u>7,618,120</u>	<u>(101,383)</u>	<u>-1.3%</u>
Less: Total Unrestricted Net Position Utilized	158,737	-	-	-	-	-	158,737	184,618	(25,881)	-14.0%
Net Total Appropriations	<u>7,358,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,358,000</u>	<u>7,433,502</u>	<u>(75,502)</u>	<u>-1.0%</u>
<b>ANTICIPATED SURPLUS (DEFICIT)</b>	<u>\$ 158,737</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 158,737</u>	<u>\$ 184,618</u>	<u>\$ (25,881)</u>	<u>-14.0%</u>

## Revenue Schedule

Salem County Improvement Authority  
For the Period January 1, 2022 to December 31, 2022

	<b>FY 2022 Proposed Budget</b>					Total All Operations	FY 2021 Adopted Budget	Total All Operations	All Operations	All Operations	<i>\$ Increase (Decrease) Proposed vs. Adopted</i>	<i>% Increase (Decrease) Proposed vs. Adopted</i>
	Solid Waste	N/A	N/A	N/A	N/A		N/A	Total All Operations	Total All Operations	Total All Operations	Total All Operations	Total All Operations
<b>OPERATING REVENUES</b>												
<i>Service Charges</i>												
Residential						\$ -	\$ -	\$ -				#DIV/0!
Business/Commercial						-	-	-				#DIV/0!
Industrial						-	-	-				#DIV/0!
Intergovernmental						-	-	-				#DIV/0!
Other	7,100,000					7,100,000	7,100,000	-				0.0%
<b>Total Service Charges</b>	<b>7,100,000</b>					<b>7,100,000</b>	<b>7,100,000</b>	<b>-</b>				<b>0.0%</b>
<i>Connection Fees</i>												
Residential						-	-	-				#DIV/0!
Business/Commercial						-	-	-				#DIV/0!
Industrial						-	-	-				#DIV/0!
Intergovernmental						-	-	-				#DIV/0!
Other						-	-	-				#DIV/0!
<b>Total Connection Fees</b>						<b>-</b>	<b>-</b>	<b>-</b>				<b>#DIV/0!</b>
<i>Parking Fees</i>												
Meters						-	-	-				#DIV/0!
Permits						-	-	-				#DIV/0!
Fines/Penalties						-	-	-				#DIV/0!
Other						-	-	-				#DIV/0!
<b>Total Parking Fees</b>						<b>-</b>	<b>-</b>	<b>-</b>				<b>#DIV/0!</b>
<i>Other Operating Revenues (List)</i>												
Methane Gas Generator						-	-	-				#DIV/0!
Recycling Program Products	5,000					5,000	5,000	-				0.0%
Miscellaneous Revenue	5,000					5,000	5,000	-				0.0%
						-	-	-				#DIV/0!
						-	-	-				#DIV/0!
						-	-	-				#DIV/0!
						-	-	-				#DIV/0!
						-	-	-				#DIV/0!
						-	-	-				#DIV/0!
						-	-	-				#DIV/0!
						-	-	-				#DIV/0!
<b>Total Other Revenue</b>	<b>10,000</b>					<b>10,000</b>	<b>10,000</b>	<b>-</b>				<b>0.0%</b>
<b>Total Operating Revenues</b>	<b>7,110,000</b>					<b>7,110,000</b>	<b>7,110,000</b>	<b>-</b>				<b>0.0%</b>
<b>NON-OPERATING REVENUES</b>												
<i>Other Non-Operating Revenues (List)</i>												
Clean Communities Grant	122,231					122,231	114,800	7,431				6.5%
REA Entitlement Grant	162,000					162,000	143,320	18,680				13.0%
						-	-	-				#DIV/0!
						-	-	-				#DIV/0!
						-	-	-				#DIV/0!
						-	-	-				#DIV/0!
<b>Total Other Non-Operating Revenue</b>	<b>284,231</b>					<b>284,231</b>	<b>258,120</b>	<b>26,111</b>				<b>10.1%</b>
<i>Interest on Investments &amp; Deposits (List)</i>												
Interest Earned	122,506					122,506	250,000	(127,494)				-51.0%
Penalties						-	-	-				#DIV/0!
Other						-	-	-				#DIV/0!
<b>Total Interest</b>	<b>122,506</b>					<b>122,506</b>	<b>250,000</b>	<b>(127,494)</b>				<b>-51.0%</b>
<b>Total Non-Operating Revenues</b>	<b>406,737</b>					<b>406,737</b>	<b>508,120</b>	<b>(101,383)</b>				<b>-20.0%</b>
<b>TOTAL ANTICIPATED REVENUES</b>	<b>\$ 7,516,737</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,516,737</b>	<b>\$ 7,618,120</b>	<b>\$ (101,383)</b>				<b>-1.3%</b>

## Prior Year Adopted Revenue Schedule

### Salem County Improvement Authority

	<i>FY 2021 Adopted Budget</i>						Total All Operations
	Solid Waste	N/A	N/A	N/A	N/A	N/A	
<b>OPERATING REVENUES</b>							
<i>Service Charges</i>							
Residential							\$ -
Business/Commercial							-
Industrial							-
Intergovernmental							-
Other	7,100,000						7,100,000
Total Service Charges	7,100,000	-	-	-	-	-	7,100,000
<i>Connection Fees</i>							
Residential							-
Business/Commercial							-
Industrial							-
Intergovernmental							-
Other							-
Total Connection Fees	-	-	-	-	-	-	-
<i>Parking Fees</i>							
Meters							-
Permits							-
Fines/Penalties							-
Other							-
Total Parking Fees	-	-	-	-	-	-	-
<i>Other Operating Revenues (List)</i>							
Methane Gas Generator							-
Recycling Program Products	5,000						5,000
Miscellaneous Revenue	5,000						5,000
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
Total Other Revenue	10,000	-	-	-	-	-	10,000
Total Operating Revenues	7,110,000	-	-	-	-	-	7,110,000
<b>NON-OPERATING REVENUES</b>							
<i>Other Non-Operating Revenues (List)</i>							
Clean Communities Grant	114,800						114,800
REA Entitlement Grant	143,320						143,320
							-
							-
							-
							-
							-
Other Non-Operating Revenues	258,120	-	-	-	-	-	258,120
<i>Interest on Investments &amp; Deposits</i>							
Interest Earned	250,000						250,000
Penalties							-
Other							-
Total Interest	250,000	-	-	-	-	-	250,000
Total Non-Operating Revenues	508,120	-	-	-	-	-	508,120
<b>TOTAL ANTICIPATED REVENUES</b>	<b>\$ 7,618,120</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,618,120</b>

## Appropriations Schedule

Salem County Improvement Authority

For the Period January 1, 2022 to December 31, 2022

	<b>FY 2022 Proposed Budget</b>						<b>FY 2021 Adopted Budget</b>	<b>\$ Increase (Decrease) Proposed vs. Adopted</b>	<b>% Increase (Decrease) Proposed vs. Adopted</b>	
	Solid Waste	N/A	N/A	N/A	N/A	N/A	Total All Operations	All Operations	All Operations	
							Total All Operations			
<b>OPERATING APPROPRIATIONS</b>										
<i>Administration - Personnel</i>										
Salary & Wages	\$ 288,000						\$ 288,000	\$ 265,000	\$ 23,000	8.7%
Fringe Benefits	152,192						152,192	144,720	7,472	5.2%
Total Administration - Personnel	440,192	-	-	-	-	-	440,192	409,720	30,472	7.4%
<i>Administration - Other (List)</i>										
Other Admin Expenses (See Attached)	564,855						564,855	572,260	(7,405)	-1.3%
							-	-	-	#DIV/0!
							-	-	-	#DIV/0!
							-	-	-	#DIV/0!
Miscellaneous Administration*							-	-	-	#DIV/0!
Total Administration - Other	564,855	-	-	-	-	-	564,855	572,260	(7,405)	-1.3%
Total Administration	1,005,047	-	-	-	-	-	1,005,047	981,980	23,067	2.3%
<i>Cost of Providing Services - Personnel</i>										
Salary & Wages	612,000						612,000	565,000	47,000	8.3%
Fringe Benefits	323,408						323,408	306,780	16,628	5.4%
Total COPS - Personnel	935,408	-	-	-	-	-	935,408	871,780	63,628	7.3%
<i>Cost of Providing Services - Other (List)</i>										
Other COPS Expense (See Attached)	1,987,831						1,987,831	2,020,720	(32,889)	-1.6%
							-	-	-	#DIV/0!
							-	-	-	#DIV/0!
							-	-	-	#DIV/0!
Miscellaneous COPS*	200,000						200,000	201,000	(1,000)	-0.5%
Total COPS - Other	2,187,831	-	-	-	-	-	2,187,831	2,221,720	(33,889)	-1.5%
Total Cost of Providing Services	3,123,239	-	-	-	-	-	3,123,239	3,093,500	29,739	1.0%
<i>Total Principal Payments on Debt Service in Lieu of Depreciation</i>										
	761,337						761,337	720,248	41,089	5.7%
Total Operating Appropriations	4,889,623	-	-	-	-	-	4,889,623	4,795,728	93,895	2.0%
<b>NON-OPERATING APPROPRIATIONS</b>										
Total Interest Payments on Debt	180,057						180,057	137,321	42,736	31.1%
Operations & Maintenance Reserve							-	-	-	#DIV/0!
Renewal & Replacement Reserve	775,320						775,320	1,032,453	(257,133)	-24.9%
Municipality/County Appropriation	158,737						158,737	184,618	(25,881)	-14.0%
Other Reserves	1,513,000						1,513,000	1,468,000	45,000	3.1%
Total Non-Operating Appropriations	2,627,114	-	-	-	-	-	2,627,114	2,822,392	(195,278)	-6.9%
<b>TOTAL APPROPRIATIONS</b>	7,516,737	-	-	-	-	-	7,516,737	7,618,120	(101,383)	-1.3%
<b>ACCUMULATED DEFICIT</b>										
<b>TOTAL APPROPRIATIONS &amp; ACCUMULATED DEFICIT</b>	7,516,737	-	-	-	-	-	7,516,737	7,618,120	(101,383)	-1.3%
<b>UNRESTRICTED NET POSITION UTILIZED</b>										
Municipality/County Appropriation	158,737						158,737	184,618	(25,881)	-14.0%
Other							-	-	-	#DIV/0!
Total Unrestricted Net Position Utilized	158,737	-	-	-	-	-	158,737	184,618	(25,881)	-14.0%
<b>TOTAL NET APPROPRIATIONS</b>	\$ 7,358,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,358,000	\$ 7,433,502	\$ (75,502)	-1.0%

\* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations \$ 244,481.13 \$ - \$ - \$ - \$ - \$ - \$ - \$ 244,481.13

**Salem County Improvement Authority**  
For The Period January 1, 2022 to December 31, 2022

	2022 Proposed Budget	2021 Proposed Budget	\$ Increase (Decrease) Proposed vs. Adopted	% Increase (Decrease) Proposed vs. Adopted
<b>OPERATING APPROPRIATIONS</b>				
<i>Administration - Personnel</i>				
Salary & Wages	\$ 288,000.00	\$ 265,000.00	\$ 23,000.00	8.7%
Fringe Benefits				
Employee Benefits (Health, Dental & Prescription)	89,600.00	83,200.00	6,400.00	7.7%
Pension	32,000.00	34,240.00	(2,240.00)	-6.5%
FICA-Social Security	24,960.00	22,000.00	2,960.00	13.5%
DCRP Employer Contribution	832.00	800.00	32.00	4.0%
Unemployment Compensation	1,600.00	1,600.00	-	0.0%
Disability Insurance	3,200.00	2,880.00	320.00	11.1%
Total Fringe Benefits	<u>152,192.00</u>	<u>144,720.00</u>	<u>7,472.00</u>	5.2%
Total Administration - Personnel	<u>440,192.00</u>	<u>409,720.00</u>	<u>30,472.00</u>	7.4%
<i>Administration - Other</i>				
Other Admin Expense				
Employment & Payroll Services	12,000.00	11,500.00	500.00	4.3%
Travel	2,500.00	2,500.00	-	0.0%
Training & Education	4,000.00	4,000.00	-	0.0%
Reference Materials & Subscriptions	550.00	550.00	-	0.0%
Office Supplies	13,600.00	14,000.00	(400.00)	-2.9%
Postage & Shipping	3,500.00	3,500.00	-	0.0%
Office Expenses	14,275.00	14,100.00	175.00	1.2%
Marketing & Sales	25,000.00	25,000.00	-	0.0%
Records Retention	1,000.00	1,000.00	-	0.0%
Legal Advertise	3,000.00	3,000.00	-	0.0%
Trustee Fees	20,430.00	19,610.00	820.00	4.2%
Special Studies	50,000.00	50,000.00	-	0.0%
Insurance	165,000.00	165,000.00	-	0.0%
Computer Data Processing Service	40,000.00	40,000.00	-	0.0%
Audit & Accounting	115,000.00	123,500.00	(8,500.00)	-6.9%
Legal Expenses	70,000.00	70,000.00	-	0.0%
Consultants	25,000.00	25,000.00	-	0.0%
Total Administration - Other	<u>564,855.00</u>	<u>572,260.00</u>	<u>(7,405.00)</u>	-1.3%
Total Administration	<u>\$ 1,005,047.00</u>	<u>\$ 981,980.00</u>	<u>\$ 23,067.00</u>	2.3%



**Salem County Improvement Authority**  
For The Period January 1, 2022 to December 31, 2022

	2022 Proposed Budget	2021 Proposed Budget	\$ Increase (Decrease) Proposed vs. Adopted	% Increase (Decrease) Proposed vs. Adopted
<b>OPERATING APPROPRIATIONS (CONT'D)</b>				
<i>Cost of Providing Services - Personnel</i>				
Salary & Wages	\$ 612,000.00	\$ 565,000.00	\$ 47,000.00	8.3%
Fringe Benefits				
Employee Benefits (Health, Dental & Prescription)	190,400.00	176,800.00	13,600.00	7.7%
Pension	68,000.00	72,760.00	(4,760.00)	-6.5%
FICA	53,040.00	46,000.00	7,040.00	15.3%
Unemployment	3,400.00	3,400.00	-	0.0%
DCRP	1,768.00	1,700.00	68.00	4.0%
Disability	6,800.00	6,120.00	680.00	11.1%
Total Fringe Benefits	<u>323,408.00</u>	<u>306,780.00</u>	<u>16,628.00</u>	5.4%
Total COPS - Personnel	<u>935,408.00</u>	<u>871,780.00</u>	<u>63,628.00</u>	7.3%
<i>Cost of Providing Services - Other</i>				
Other COPS Expense				
Electric/Gas	25,000.00	25,000.00	-	0.0%
Landfill Engineer	100,000.00	100,000.00	-	0.0%
Topographical Engineer	24,000.00	24,000.00	-	0.0%
Title V Engineer	100,000.00	100,000.00	-	0.0%
Safety Program	13,000.00	13,000.00	-	0.0%
Daily Cover	176,000.00	200,000.00	(24,000.00)	-12.0%
Leachate Treatment	150,000.00	160,000.00	(10,000.00)	-6.3%
Leachate Hauling	725,000.00	780,000.00	(55,000.00)	-7.1%
Road Maintenance	30,000.00	20,000.00	10,000.00	50.0%
Special Projects	50,000.00	50,000.00	-	0.0%
Methane Gas Collection System	50,000.00	30,000.00	20,000.00	66.7%
Equipment Maintenance	120,000.00	120,000.00	-	0.0%
Scale Maintenance	15,000.00	15,000.00	-	0.0%
Tire Recycling	500.00	500.00	-	0.0%
Household Hazardous Waste	500.00	500.00	-	0.0%
Recycling, Pub Education, Communication	500.00	500.00	-	0.0%
NJDEP Permits	122,600.00	122,600.00	-	0.0%
Memberships & Sponsorships	1,500.00	1,500.00	-	0.0%
Clean Communities	122,230.58	114,800.00	7,430.58	6.5%
REA Grant	<u>162,000.00</u>	<u>143,320.00</u>	<u>18,680.00</u>	13.0%
Total Other COPS Expense	<u>1,987,830.58</u>	<u>2,020,720.00</u>	<u>(32,889.42)</u>	-1.6%
Miscellaneous COPS*				
Propane	15,000.00	11,000.00	4,000.00	36.4%
Telecommunications	15,000.00	15,000.00	-	0.0%
Diesel Fuel/Gasoline	100,000.00	100,000.00	-	0.0%
Convenience Center Expenses	10,000.00	10,000.00	-	0.0%
Environmental Monitoring	30,000.00	35,000.00	(5,000.00)	-14.3%
Site Improvements/Bldgs & Grounds	<u>30,000.00</u>	<u>30,000.00</u>	<u>-</u>	0.0%
Total *Miscellaneous COPS*	<u>200,000.00</u>	<u>201,000.00</u>	<u>(1,000.00)</u>	-0.5%
Total Cost of Providing Services - Other	<u>2,187,830.58</u>	<u>2,221,720.00</u>	<u>(33,889.42)</u>	-1.5%
Total Cost of Providing Services	<u>\$ 3,123,238.58</u>	<u>\$ 3,093,500.00</u>	<u>\$ 29,738.58</u>	1.0%

## Prior Year Adopted Appropriations Schedule

### Salem County Improvement Authority

	<i>FY 2021 Adopted Budget</i>						Total All Operations
	Solid Waste	N/A	N/A	N/A	N/A	N/A	
<b>OPERATING APPROPRIATIONS</b>							
<i>Administration - Personnel</i>							
Salary & Wages	\$ 265,000						\$ 265,000
Fringe Benefits	144,720						144,720
Total Administration - Personnel	409,720	-	-	-	-	-	409,720
<i>Administration - Other (List)</i>							
Otl Other Admin Expenses (See Attached)	572,260						572,260
							-
							-
							-
Miscellaneous Administration*							-
Total Administration - Other	572,260	-	-	-	-	-	572,260
Total Administration	981,980	-	-	-	-	-	981,980
<i>Cost of Providing Services - Personnel</i>							
Salary & Wages	565,000						565,000
Fringe Benefits	306,780						306,780
Total COPS - Personnel	871,780	-	-	-	-	-	871,780
<i>Cost of Providing Services - Other (List)</i>							
Other COPS Expense (See Attached)	2,020,720						2,020,720
							-
							-
							-
Miscellaneous COPS*	201,000						201,000
Total COPS - Other	2,221,720	-	-	-	-	-	2,221,720
Total Cost of Providing Services	3,093,500	-	-	-	-	-	3,093,500
Total Principal Payments on Debt Service in Lieu of Depreciation	720,248	-	-	-	-	-	720,248
Total Operating Appropriations	4,795,728	-	-	-	-	-	4,795,728
<b>NON-OPERATING APPROPRIATIONS</b>							
Total Interest Payments on Debt Operations & Maintenance Reserve	137,321	-	-	-	-	-	137,321
Renewal & Replacement Reserve	1,032,453						1,032,453
Municipality/County Appropriation	184,618						184,618
Other Reserves	1,468,000						1,468,000
Total Non-Operating Appropriations	2,822,392	-	-	-	-	-	2,822,392
<b>TOTAL APPROPRIATIONS</b>	7,618,120	-	-	-	-	-	7,618,120
<b>ACCUMULATED DEFICIT</b>							
<b>TOTAL APPROPRIATIONS &amp; ACCUMULATED DEFICIT</b>	7,618,120	-	-	-	-	-	7,618,120
<b>UNRESTRICTED NET POSITION UTILIZED</b>							
Municipality/County Appropriation	184,618	-	-	-	-	-	184,618
Other							-
Total Unrestricted Net Position Utilized	184,618	-	-	-	-	-	184,618
<b>TOTAL NET APPROPRIATIONS</b>	\$ 7,433,502	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,433,502

\* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations	\$ 239,786.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 239,786.40
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**Debt Service Schedule - Principal**

Salem County Improvement Authority

If Authority has no debt X this box

Fiscal Year Ending in

	Adopted Budget Year 2021	Proposed Budget Year 2022	Fiscal Year Ending in					Thereafter	Total Principal Outstanding
			2023	2024	2025	2026	2027		
<i>Solid Waste</i>									
NJEIT 2017 A-1 (Trust Portion)	\$ 364,581	\$ 369,581	\$ 374,581	\$ 379,581	\$ 379,581	\$ 384,581	\$ 389,581	\$ 3,298,284	\$ 5,575,770
Refunding Bonds Series 2016	125,000	125,000	135,000	135,000	140,000	145,000	145,000	155,000	980,000
PCFA Loan	11,167								
2021 NJIB	219,500	266,756	276,755	281,755	286,755	291,755	296,755	4,407,816	6,108,347
<b>Total Principal</b>	<b>720,248</b>	<b>761,337</b>	<b>786,336</b>	<b>796,336</b>	<b>806,336</b>	<b>821,336</b>	<b>831,336</b>	<b>7,861,100</b>	<b>12,664,117</b>
N/A									
Total Principal									
N/A									
Total Principal									
N/A									
Total Principal									
N/A									
Total Principal									
N/A									
Total Principal									
<b>TOTAL PRINCIPAL ALL OPERATIONS</b>	<b>\$ 720,248</b>	<b>\$ 761,337</b>	<b>\$ 786,336</b>	<b>\$ 796,336</b>	<b>\$ 806,336</b>	<b>\$ 821,336</b>	<b>\$ 831,336</b>	<b>\$ 7,861,100</b>	<b>\$ 12,664,117</b>

Indicate the Authority's most recent bond rating and the year of the rating by ratings service.

	Moody's	Fitch	Standard & Poors
Bond Rating	Ba2		AA
Year of Last Rating	2021		2021

**Debt Service Schedule - Interest**  
Salem County Improvement Authority

If Authority has no debt X this box

	Adopted Budget Year 2021	Proposed Budget Year 2022	Fiscal Year Ending in						Total Interest Payments Outstanding
			2023	2024	2025	2026	2027	Thereafter	
<i>Solid Waste</i>									
NJEIT 2017 A-1 (Trust Portion)	\$ 59,613	\$ 55,863	\$ 51,863	\$ 47,613	\$ 43,113	\$ 38,613	\$ 35,763	\$ 173,322	\$ 446,150
Refunding Bonds Series 2016	23,456	20,644	17,719	14,681	11,588	8,381	5,119	1,743	79,875
PCFA Loan	252								-
2021 NJIB	54,000	103,550	98,550	93,050	87,300	81,300	75,050	444,450	983,250
Total Interest Payments	137,321	180,057	168,132	155,344	142,001	128,294	115,932	619,515	1,509,275
N/A									
Total Interest Payments	-	-	-	-	-	-	-	-	-
N/A									
Total Interest Payments	-	-	-	-	-	-	-	-	-
N/A									
Total Interest Payments	-	-	-	-	-	-	-	-	-
N/A									
Total Interest Payments	-	-	-	-	-	-	-	-	-
N/A									
Total Interest Payments	-	-	-	-	-	-	-	-	-
<b>TOTAL INTEREST ALL OPERATIONS</b>	<b>\$ 137,321</b>	<b>\$ 180,057</b>	<b>\$ 168,132</b>	<b>\$ 155,344</b>	<b>\$ 142,001</b>	<b>\$ 128,294</b>	<b>\$ 115,932</b>	<b>\$ 619,515</b>	<b>\$ 1,509,275</b>

## Net Position Reconciliation

Salem County Improvement Authority  
For the Period January 1, 2022 to December 31, 2022

### FY 2022 Proposed Budget

	Solid Waste	N/A	N/A	N/A	N/A	N/A	Total All Operations
<b>TOTAL NET POSITION BEGINNING OF LATEST AUDIT REPORT YEAR(1)</b>	\$ 23,986,513						\$ 23,986,513
Less: Invested in Capital Assets, Net of Related Debt (1)	14,760,133						14,760,133
Less: Restricted for Debt Service Reserve (1)							-
Less: Other Restricted Net Position (1)	20,704						20,704
<b>Total Unrestricted Net Position (1)</b>	<b>9,205,676</b>	-	-	-	-	-	<b>9,205,676</b>
Less: Designated for Non-Operating Improvements & Repairs							-
Less: Designated for Rate Stabilization							-
Less: Other Designated by Resolution							-
Plus: Accrued Unfunded Pension Liability (1)	1,913,343						1,913,343
Plus: Accrued Unfunded Other Post-Employment Benefit Liability (1)							-
Plus: Estimated Income (Loss) on Current Year Operations (2)	158,737						158,737
Plus: Other Adjustments (attach schedule)							-
<b>UNRESTRICTED NET POSITION AVAILABLE FOR USE IN PROPOSED BUDGET</b>	<b>11,277,756</b>	-	-	-	-	-	<b>11,277,756</b>
Unrestricted Net Position Utilized to Balance Proposed Budget							-
Unrestricted Net Position Utilized in Proposed Capital Budget	1,890,000						1,890,000
Appropriation to Municipality/County (3)	158,737						158,737
<b>Total Unrestricted Net Position Utilized in Proposed Budget</b>	<b>2,048,737</b>	-	-	-	-	-	<b>2,048,737</b>
<b>PROJECTED UNRESTRICTED UNDESIGNATED NET POSITION AT END OF YEAR</b>							
Last issued Audit Report (4)	\$ 9,229,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,229,019

(1) Total of all operations for this line item must agree to audited financial statements.

(2) Include budgeted and unbudgeted use of unrestricted net position in the current year's operations.

(3) Amount may not exceed 5% of total operating appropriations. See calculation below.

Maximum Allowable Appropriation to Municipality/County	\$ 244,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 244,481
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(4) If Authority is projecting a deficit for any operation at the end of the budget period, the Authority must attach a statement explaining its plan to reduce the deficit, including the timeline for elimination of the deficit, if not already detailed in the budget narrative section.

**2022 AUTHORITY BUDGET**

**Narrative and Information Section**

# 2022 AUTHORITY BUDGET MESSAGE & ANALYSIS

## SALEM COUNTY IMPROVEMENT AUTHORITY BUDGET

FISCAL YEAR: FROM JANUARY 1, 2022 TO DECEMBER 31, 2022

*Answer all questions below. Attach additional pages and schedules as needed.*

1. Complete a brief statement on the 2021/2021-2022 proposed Annual Budget and make comparison to the 2020/2020-2021 adopted budget for each Revenues and Appropriations. Explain any variances over +/-10% (As shown on budget pages F-2 and F-4 explain the reason for changes for each revenue and appropriation changing more than 10%) for each individual revenue and appropriation line item. Explanations of variances should include a description of the reason for the increase/decrease in the budgeted line item, not just an indication of the amount and percent of the change. Attach any supporting documentation that will help to explain the reason for the increase/decrease in the budgeted line item.

**With respect to Revenues:**

The Authority is only planning to make small rate change in 2022, which is not anticipated to change the amount of revenue realized significantly.

REA Entitlement Grant is projected to increase \$18,680,00 or 13.0% as a result of an increase in tonnage received. The amount received in the grant is tied to the amount of tonnage the Authority received in the prior year.

Interest Earned is expected to decrease \$127,494.00 or -51.0%. This is a result of decreasing interest rates due to the economy.

**With respect to Appropriations:**

**Cost of Providing Services - Other**

Daily Cover was reduced \$24,000.00 or 12.08% as a result of being able to use cover from contractors and not having to purchase as much.

Road Maintenance expenses increased by \$10,000.00 or 50.0% as a result of an increase in material costs and increased maintenance costs related to aging roads.

Methane Gas Collection System expenses increased by \$20,000.00 or 66.7% as a result of an increased amount of gas wells and the aging of the existing wells.

REA Entitlement Grant is projected to increase \$18,680,00 or 13.0% as a result of an increase in tonnage received. The amount received in the grant is tied to the amount of tonnage the Authority received in the prior year.

2. Describe the state of the local/regional economy and how it may impact the proposed Annual Budget, including the planned Capital Budget/Program. (Example Consider New Development projects such as Housing /Commercial projects impact on the Authorities expenses or revenues)

**The local economy is stable and should have no impact on the proposed budget. As a result of flow control, all waste generated in Salem County must be deposited into the landfill.**

3. Describe the reasons for utilizing Unrestricted Net Position in the proposed Annual Budget and or Capital Budget, i.e. rate stabilization, debt service reduction, to balance the budget, etc. If the Authority's budget anticipates a use of Unrestricted Net Position, this question must be answered.

**\$158,737.00 of Unrestricted Net Position was utilized in the 2022 Operating Budget to fund the appropriation to the County and \$1,890,000.00 was utilized to fund the capital program. However, the operating budget includes a surplus of \$158,737.00 and \$775,320.00 in contributions to the Renewal and Replacement reserve, which results in a \$1,114,680.00 net utilization of Net Position.**

4. Identify any sources of funds transferred to the County/Municipality as a budget subsidy or a shared service payments, pilot payments, or other types of contracts or agreements (Example to provide police services to the Authority etc. and explain the reason for the transfer (i.e.: to balance the County/Municipality budget, etc.).

**\$158,737.00 of Unrestricted Net Position was utilized in the 2022 Operating Budget to fund the appropriation to the County.**

5. The proposed budget must not reflect an anticipated deficit from 2021/2021-2022 operations. If there exists an accumulated deficit from prior years' budgets (and funding is included in the proposed budget as a result of a prior deficit) explain the funding plan to eliminate said deficit (N.J.S.A. 40A:5A-12). If the Authority has a net deficit reported in its most recent audit, it must provide a deficit reduction plan in response to this question.

**Not Applicable – The Authority does not have an anticipated deficit or an accumulated deficit.**

6. Attach a schedule of the Authority's existing rate structure (connection fees, parking fees, service charges, etc.) if it has been changed since the prior year budget submission and a schedule of the proposed rate structure for the upcoming fiscal year. Explain any proposed changes in the rate structure and attach the resolution approving the change in the rate structure, if applicable. (If no changes to fees or rates indicate (Answer as "Rates Are Staying the Same")

**See attached schedule and explanation of the rate in question 1.**





**SALEM COUNTY IMPROVEMENT AUTHORITY  
SOLID WASTE DIVISION**  
PO Box 890, 286 Welchville Road, Alloway, NJ 08001-0890  
**TIPPING FEES - AS OF JANUARY 01, 2022 DRAFT**

Waste Class	Permitted Waste Types	Gate Rate	Municipal Rate
10	Municipal, Commercial, Residential	\$ 82.00 Per Ton	\$ 61.00 Per Ton
13	Bulky	82.00 Per Ton	69.00 Per Ton
13C	C & D Waste	82.00 Per Ton	69.00 Per Ton
13G	Asphalt/Concrete - Type	21.00 Per Ton	21.00 Per Ton
23	Vegetative	82.00 Per Ton	69.00 Per Ton
23D	Brush Only - Ton	43.00 Per Ton	43.00 Per Ton
25	Animal & Food Processing	82.00 Per Ton	69.00 Per Ton
27	Dry, Non-Hazardous, Industrial	82.00 Per Ton	69.00 Per Ton
27A	Asbestos	173.00 Per Ton	115.00 Per Ton
27B	Oil Contaminated Soil	41.00 Per Ton	41.00 Per Ton
27C	Asbestos Prep Charge	135.00 Per Day	135.00 Per Day
<b>Processing/Handling Charges:</b>			
13A	White Goods	6.00 Each	6.00 Each
13B	Tires (5 or Less)	6.00 Each	6.00 Each
13MT	Tires (Over 5)	325.00 Per Ton	325.00 Per Ton
13CE	Computer Equipment from Residents	N/C	N/C
Not accepted from Businesses or Towns			
13PL	Propane Tank - Large (over 10 lbs.)	7.00 Each	7.00 Each
13PS	Propane Tank - Small (10 lbs. and under)	3.00 Each	3.00 Each
<b>Cover Material:</b>			
CV1	Ready to Use Street Sweepings	13.00 Per Ton	8.00 Per Ton
CV4	Ready to Use Cover	8.00 Per Ton	8.00 Per Ton
CV7	Processed Cover	13.00 Per Ton	13.00 Per Ton
CV2B	Heavily Processed Cover	33.00 Per Ton	33.00 Per Ton
S4	Stone-Beneficial Use Materials	8.00 Per Ton	8.00 Per Ton
<b>Miscellaneous Fees and Penalties:</b>			
AHS	After Hours Surcharge	200.00 Per Hour	200.00 Per Hour
CCPF	Credit Card Processing Fee	2.50%	2.50%
NSF	Returned Check Fee	50.00 Each	50.00 Each
OVS	Overweight Surcharge- Per Load		
	1 - 5,000 lbs.	200.00 Per Load	200.00 Per Load
	5,001 - 10,000 lbs.	600.00 Per Load	600.00 Per Load
	Over 10,000 lbs.	1,000.00 Per Load	1,000.00 Per Load
ERS1	Recyclables in Load-Surcharge Fee	50.00 Each	50.00 Each
HFSW	Handling Fee/Special Waste	150.00 Per Load	150.00 Per Load
WLCHARGE	Weighing Load Charge	11.00 Per Load	11.00 Per Load
	Minimum Fee	5.00 Per Load	5.00 Each

2022 Rate Changes				2021 Rates			
Gate Rate		Municipal Rate		Gate Rate		Municipal Rate	
Amount	%	Amount	%	Amount	%	Amount	%
-	0.00%	1.00	1.67%	82.00	Per Ton	60.00	Per Ton
-	0.00%	1.00	1.47%	82.00	Per Ton	68.00	Per Ton
-	0.00%	1.00	1.47%	82.00	Per Ton	68.00	Per Ton
-	0.00%	-	0.00%	21.00	Per Ton	21.00	Per Ton
-	0.00%	1.00	1.47%	82.00	Per Ton	68.00	Per Ton
-	0.00%	-	0.00%	43.00	Per Ton	43.00	Per Ton
-	0.00%	1.00	1.47%	82.00	Per Ton	68.00	Per Ton
-	0.00%	1.00	1.47%	82.00	Per Ton	68.00	Per Ton
-	0.00%	1.00	0.88%	173.00	Per Ton	114.00	Per Ton
-	0.00%	1.00	2.50%	41.00	Per Ton	40.00	Per Ton
-	0.00%	-	0.00%	135.00	Per Day	135.00	Per Day
	0.00%		0.00%	6.00	Each	6.00	Each
	0.00%		0.00%	6.00	Each	6.00	Each
-	0.00%	-	0.00%	325.00	Per Ton	325.00	Per Ton
				N/C		N/C	
-	0.00%	-	0.00%	7.00	Each	7.00	Each
-	0.00%	-	0.00%	3.00	Each	3.00	Each
1.00	8.33%	1.00	14.29%	12.00	Per Ton	7.00	Per Ton
1.00	14.29%	1.00	14.29%	7.00	Per Ton	7.00	Per Ton
1.00	8.33%	1.00	8.33%	12.00	Per Ton	12.00	Per Ton
1.00	3.13%	1.00	3.13%	32.00	Per Ton	32.00	Per Ton
1.00	14.29%	1.00	14.29%	7.00	Per Ton	7.00	Per Ton
-	0.00%	-	0.00%	200.00	Per Hour	200.00	Per Hour
	0.00%		0.00%	50.00	Each	50.00	Each
	0.00%		0.00%	200.00	Per Load	200.00	Per Load
-	0.00%	-	0.00%	600.00	Per Load	600.00	Per Load
-	0.00%	-	0.00%	1,000.00	Per Load	1,000.00	Per Load
	0.00%		0.00%	50.00	Each	50.00	Each
-	0.00%	-	0.00%	150.00	Per Load	150.00	Per Load
				11.00	Per Load	11.00	Per Load
				5.00	Per Load	5.00	Each

High Volume Discounts for Gate Rate Users (Classes 10, 13 and 13C Only)	
Volume (Per Class)*	Discount**
2,500 - 5,000 Tons	2%
Greater Than 5,000 Tons	4%

\*Volume levels indicated are measured per class and the discount given applies only on the specific class where said volume levels are obtained.  
 \*\*The discount is based on the volume on the preceding year. If a discount is achieved based on the previous year's volume, the discount will be applied on the subsequent year. New or temporary customers will be charged the applicable base rate until the volume discounts are reached. Upon reaching discount levels, credits will be applied for previous years. The Executive Director is authorized to negotiate special or temporary rates for customers when special situation arise.

## AUTHORITY CONTACT INFORMATION 2022

Please complete the following information regarding this Authority. All information requested below must be completed.

<b>Name of Authority:</b>	Salem County Improvement Authority		
<b>Federal ID Number:</b>	22-6405910		
<b>Address:</b>	286 Welchville Road, PO Box 890		
<b>City, State, Zip:</b>	Alloway	NJ	08001
<b>Phone: (ext.)</b>	856-935-7900	<b>Fax:</b>	856-935-7331

<b>Preparer's Name:</b>	Stefanie J Desantis, CPA, RMA		
<b>Preparer's Address:</b>	6 North Broad Street, Suite 201		
<b>City, State, Zip:</b>	Woodbury	NJ	08096
<b>Phone: (ext.)</b>	856-454-7773	<b>Fax:</b>	856-454-7773
<b>E-mail:</b>	<a href="mailto:sdesantis@bowman.cpa">sdesantis@bowman.cpa</a>		

<b>Chief Executive Officer:</b>	Lew Schneider		
<b>Phone: (ext.)</b>	856-935-7900	<b>Fax:</b>	856-935-7331
<b>E-mail:</b>	<a href="mailto:info@scianj.org">info@scianj.org</a>		

<b>Chief Financial Officer</b>	Julie Acton		
<b>Phone: (ext.)</b>	856-935-7900 x15	<b>Fax:</b>	856-935-7331
<b>E-mail:</b>	<a href="mailto:JActon@scianj.org">JActon@scianj.org</a>		

<b>Name of Auditor:</b>	Stefanie J Desantis, CPA, RMA		
<b>Name of Firm:</b>	Bowman & Company, LLP		
<b>Address:</b>	6 North Broad Street, Suite 201		
<b>City, State, Zip:</b>	Woodbury	NJ	08096
<b>Phone: (ext.)</b>	856-454-7773	<b>Fax:</b>	856-454-7773
<b>E-mail:</b>	<a href="mailto:sdesantis@bowman.cpa">sdesantis@bowman.cpa</a>		

# AUTHORITY INFORMATIONAL QUESTIONNAIRE

## SALEM COUNTY IMPROVEMENT AUTHORITY

**FISCAL YEAR: FROM JANUARY 1, 2022 TO DECEMBER 31, 2022**

Answer all questions below completely and attach additional information as required.

- 1) Provide the number of individuals employed in (Most Recent W-3 Available 2020) as reported on the Authority's Form W-3, Transmittal of Wage and Tax Statements: **22**
- 2) Provide the amount of total salaries and wages as reported on the Authority's Form W-3, (Most Recent W-3 Available 2020) Transmittal of Wage and Tax Statements: **\$765,386.24**
- 3) Provide the number of regular voting members of the governing body: **5**
- 4) Provide the number of alternate voting members of the governing body: **0**
- 5) Did any person listed on Page N-4 have a family or business relationship with any other person listed on Page N-4 during the current fiscal year? **No** *If "yes," attach a description of the relationship including the names of the individuals involved and their positions at the Authority.*
- 6) Did all individuals that were required to file a Financial Disclosure Statement for the current fiscal year (Most Recent Filing that March 31, 2021) because of their relationship with the Authority file the form as required? (Checked to see if individuals actually filed at <http://www.state.nj.us/dca/divisions/dlgs/resources/fds.html> before answering) **Yes**. If "no," provide a list of those individuals who failed to file a Financial Disclosure Statement and an explanation as to the reason for their failure to file.
- 7) Does the Authority have any amounts receivable from current or former commissioners, officers, key employees or highest compensated employees? **No**. *If "yes," attach a list of those individuals, their position, the amount receivable, and a description of the amount due to the Authority.*
- 8) Was the Authority a party to a business transaction with one of the following parties:
  - a. A current or former commissioner, officer, key employee, or highest compensated employee? **No**
  - b. A family member of a current or former commissioner, officer, key employee, or highest compensated employee? **No**
  - c. An entity of which a current or former commissioner, officer, key employee, or highest compensated employee (or family member thereof) was an officer or direct or indirect owner? **No***If the answer to any of the above is "yes," attach a description of the transaction including the name of the commissioner, officer, key employee, or highest compensated employee (or family member thereof) of the Authority; the name of the entity and relationship to the individual or family member; the amount paid; and whether the transaction was subject to a competitive bid process. 4*
- 9) Did the Authority during the most recent fiscal year pay premiums, directly or indirectly, on a personal benefit contract? A personal benefit contract is generally any life insurance, annuity, or endowment contract that benefits, directly or indirectly, the transferor, a member of the transferor's family, or any other person designated by the transferor. **No** *If "yes," attach a description of the arrangement, the premiums paid, and indicate the beneficiary of the contract.*

- 10) Explain the Authority's process for determining compensation for all persons listed on Page N-4. Include whether the Authority's process includes any of the following: 1) review and approval by the commissioners or a committee thereof; 2) study or survey of compensation data for comparable positions in similarly sized entities; 3) annual or periodic performance evaluation; 4) independent compensation consultant; and/or 5) written employment contract. ***Attach a narrative of your Authority's procedures for all individuals listed on Page N-4 (2 of 2).***

**This year salary and wage increases will be kept to a minimum. One individual, the Executive Director, has an employment contract that was negotiated and approved by the SCIA Board.**

- 11) Did the Authority pay for meals or catering during the current fiscal year? **Yes, See Below**  
*If "yes," attach a detailed list of all meals and/or catering invoices for the current fiscal year and provide an explanation for each expenditure listed.*

Safety Luncheon	\$137.07
Safety Luncheon	\$491.66
Meeting Refreshments	\$20.99

- 12) Did the Authority pay for travel expenses for any employee or individual listed on Page N-4? **No**  
*If "yes," attach a detailed list of all travel expenses for the current fiscal year and provide an explanation for each expenditure listed.*

- 13) Did the Authority provide any of the following to or for a person listed on Page N-4 or any other employee of the Authority?
- a. First class or charter travel **No**
  - b. Travel for companions **No**
  - c. Tax indemnification and gross-up payments **No**
  - d. Discretionary spending account **No**
  - e. Housing allowance or residence for personal use **No**
  - f. Payments for business use of personal residence **No**
  - g. Vehicle/auto allowance or vehicle for personal use **No**
  - h. Health or social club dues or initiation fees **No**
  - i. Personal services (i.e.: maid, chauffeur, chef) **No**
- If the answer to any of the above is "yes," attach a description of the transaction including the name and position of the individual and the amount expended.*

- 14) Did the Authority follow a written policy regarding payment or reimbursement for expenses incurred by employees and/or commissioners during the course of Authority business and does that policy require substantiation of expenses through receipts or invoices prior to reimbursement? **Yes** *If "no," attach an explanation of the Authority's process for reimbursing employees and commissioners for expenses. (If your authority does not allow for reimbursements indicate that in answer)*

- 15) Did the Authority make any payments to current or former commissioners or employees for severance or termination? **No** *If "yes," attach explanation including amount paid.*

- 16) Did the Authority make any payments to current or former commissioners or employees that were contingent upon the performance of the Authority or that were considered discretionary bonuses? **No** *If "yes," attach explanation including amount paid.*

- 17) Did the Authority comply with its Continuing Disclosure Agreements for all debt issuances outstanding by submitting its audited annual financial statements, annual operating data, and notice of material events to the Municipal Securities Rulemaking Board's Electronic Municipal Marketplace Access (EMMA) as required? **Yes** *If "no," attach a description of the Authority's plan to ensure compliance with its Continuing Disclosure Agreements in the future. (If no bonded Debt answer is Not Applicable). (New Jersey Infrastructure Trust Loans are not bonded debt of an Authority)*
- 18) Did the Authority receive any notices from the Department of Environmental Protection or any other entity regarding maintenance or repairs required to the Authority's systems to bring them into compliance with current regulations and standards that it has not yet taken action to remediate? **No** *If "yes," attach explanation as to why the Authority has not yet undertaken the required maintenance or repairs and describe the Authority's plan to address the conditions identified.*
- 19) Did the Authority receive any notices of fines or assessments from the Department of Environmental Protection or any other entity due to noncompliance with current regulations (i.e.: sewer overflow, etc.)? **Yes** *If "yes," attach a description of the event or condition that resulted in the fine or assessment and indicate the amount of the fine or assessment.*

**The Authority was assessed a fine of \$1,000.00 for odors emitted from the landfill, which created air pollution as observed on January 11, 2021 and January 14, 2021. This penalty was paid in 2021.**

**The Authority was assessed a fine of \$48,000.00 for failure to maintain grade, thickness and integrity of intermediate cover observed on September 19, 2019, September 28, 2020 and April 21, 2021. This penalty has not been paid and is currently under appeal.**

*(This page is directions for filling in page (N-4 (2-of 2) (No answers should be entered on this page)*

**AUTHORITY SCHEDULE OF COMMISSIONERS, OFFICERS, KEY EMPLOYEES,  
HIGHEST COMPENSATED EMPLOYEES AND INDEPENDENT CONTRACTORS**

**SALEM COUNTY IMPROVEMENT  
AUTHORITY BUDGET**

**FISCAL YEAR: FROM JANUARY 1, 2022 TO DECEMBER 31, 2022**

*Complete the attached table for all persons required to be listed per #1-4 below.*

- 1) List all of the Authority's current commissioners and officers and amount of compensation from the Authority and any other public entities as defined below. Enter zero if no compensation was paid.
- 2) List all of the Authority's key employees and highest compensated employees other than a commissioner or officer as defined below and amount of compensation from the Authority and any other public entities.
- 3) List all of the Authority's former officers, key employees and highest compensated employees who received more than \$100,000 in reportable compensation from the Authority and any other public entities during the most recent fiscal year completed.
- 4) List all of the Authority's former commissioners who received more than \$10,000 in reportable compensation from the Authority and any other public entities during the most recent fiscal year completed.

**Commissioner:** A member of the governing body of the authority with voting rights. Include alternates for purposes of this schedule.

**Officer:** A person elected or appointed to manage the authority's daily operations at any time during the year, such as the chairperson, vice-chairperson, secretary, or treasurer. For the purposes of this schedule, treat the authority's top management official and top financial official as officers. A member of the governing body may be both a commissioner and an officer for the purposes of this schedule.

**Key employee:** An employee or independent contractor of the authority (other than a commissioner or officer) who meets both of the following criteria:

- a) The individual received reportable compensation from the authority and other public entities in excess of \$150,000 for the most recent fiscal year completed; and
- b) The individual has responsibilities or influence over the authority as a whole or has power to control or determine 10% or more of the authority's capital expenditures or operating budget.

**Highest compensated employee:** One of the five highest compensated employees or independent contractors of the authority other than current commissioners, officers, or key employees whose aggregate reportable compensation from the authority and other public entities is greater than \$100,000 for the most recent fiscal year completed.

**Compensation:** All forms of cash and non-cash payments or benefits provided in exchange for services, including salaries and wages, bonuses, severance payments, deferred payments, retirement benefits, fringe benefits, and other financial arrangements or transactions such as personal vehicles, meals, housing, personal and family education benefits, below-market loans, payment of personal or family travel, entertainment, and personal use of the Authority's property. Compensation includes payments and other benefits provided to both employees and independent contractors in exchange for services.

**Reportable compensation:** (Use the Most Recent W-2 available 2020 or 2021. The aggregate compensation that is reported (or is required to be reported) on Form W-2, box 1 or 5, whichever amount is greater, and/or Form 1099-MISC, box 7, for the most recent calendar year ended 60 days before the start of the proposed budget year. For example, for fiscal years ending December 31, 2022, the most recent W-2 and 1099 should be used 2021 or 2020 (60 days prior to start of budget year is November 1, 2021, with 2020 being the most recent calendar year ended), and for fiscal years ending June 30, 2022, the calendar year 2020 W-2 and 1099 should be used (60 days prior to start of budget year is May 1, 2022, with 2021 being the most recent calendar year ended).

**Other Public Entity:** Any municipality, county, local authority, fire district, or other government unit, regardless of whether it is related in any way to the Authority either by function or by physical location.

**Authority Schedule of Commissioners, Officers, Key Employees, Highest Compensated Employees and Independent Contractors (Continued)**

Salem County Improvement Authority																			
For the Period January 1, 2022 to December 31, 2022																			
A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T
			Reportable Compensation from Authority (W-2/1099)																
			Position (Can Check more than 1 Column for each person)																
Name	Title	Average Hours per Week Dedicated to Position	Commissioner	Officer	Key Employee	Highest Compensated Employee	Base Salary/ Stipend	Bonus	Other (auto allowance, expense account, payment in lieu of health benefits, etc.)	Estimated amount of other compensation from the Authority (health benefits, pension, etc.)	Total Compensation from Authority	Names of Other Public Entities where Individual is an Employee or Member of the Governing Body (1) See note below	Positions held at Other Public Entities Listed in Column Q	Average Hours per Week Dedicated to Positions at Other Public Entities Listed in Column Q (W-2/1099)	Reportable Compensation from Other Public Entities (W-2/1099)	Estimated amount of other compensation from Other Public Entities (health benefits, pension, payment in lieu of health benefits, etc.)	Total Compensation All Public Entities		
1	Cordy Taylor		X									SC Economic Development Advisory Council	Member	1.25					
2												County Planning Board	Member						
3	Susan Bestwick		X									Parsippany School	Retired						
4	Lynn Schneider		X									Borough of Elmer	Council President	2	2,712		2,712		
5	Barry Davis		X									Clean Communities (Elmer)	Coordinator						
6	Steven DiManteo		X									Pittsgrove Township Board of Education	Member	5					
7	Julie Acton		X				55,000	1,200	12,148	68,348	68,348	Salem County Economic Development Council	Member	0.5			68,348		
8												Parsippany Economic Development Committee	Member	0.5					
9	Lodie Van Tender	40		X			70,923	1,951	15,696	88,570							88,570		
10										0							0		
11										0							0		
12										0							0		
13										0							0		
14										0							0		
15										0							0		
<b>Total:</b>							\$ 135,923	\$ -	\$ 3,151	\$ 27,844	\$ 156,918			\$ 2,712	\$ -	\$ 159,630			

(1) Insert "None" in this column for each individual that does not hold a position with another Public Entity

### Schedule of Health Benefits - Detailed Cost Analysis

	Salem County Improvement Authority		For the Period		January 1, 2022		to		December 31, 2022	
If Not Applicable X this box Below										
	# of Covered Members (Medical & Rx) Proposed Budget	Annual Cost Estimate per Employee Proposed Budget	Total Cost Estimate Proposed Budget	# of Covered Members (Medical & Rx) Current Year	Annual Cost per Employee Current Year	Total Prior year Year Cost	\$ Increase (Decrease)	% Increase (Decrease)		
<b>Active Employees - Health Benefits - Annual Cost</b>										
Single Coverage	3	\$ 12,157	\$ 36,471	4	\$ 12,053	\$ 48,210	\$ (11,739)	-24.3%		
Parent & Child	0		-	0		-	-	#DIV/0!		
Employee & Spouse (or Partner)	3	24,123	72,369	2	24,171	48,341	24,028	49.7%		
Family	3	29,765	89,295	3	29,993	89,979	(684)	-0.8%		
Employee Cost Sharing Contribution (enter as negative - )			(16,745)			(16,741)	(4)	0.0%		
<b>Subtotal</b>	<b>9</b>		<b>181,390</b>	<b>9</b>		<b>169,789</b>	<b>11,601</b>	<b>6.8%</b>		
<b>Commissioners - Health Benefits - Annual Cost</b>										
Single Coverage			-			-	-	#DIV/0!		
Parent & Child			-			-	-	#DIV/0!		
Employee & Spouse (or Partner)			-			-	-	#DIV/0!		
Family			-			-	-	#DIV/0!		
Employee Cost Sharing Contribution (enter as negative - )			-			-	-	#DIV/0!		
<b>Subtotal</b>	<b>0</b>		<b>-</b>	<b>0</b>		<b>-</b>	<b>-</b>	<b>#DIV/0!</b>		
<b>Retirees - Health Benefits - Annual Cost</b>										
Single Coverage			-			-	-	#DIV/0!		
Parent & Child			-			-	-	#DIV/0!		
Employee & Spouse (or Partner)			-			-	-	#DIV/0!		
Family			-			-	-	#DIV/0!		
Employee Cost Sharing Contribution (enter as negative - )			-			-	-	#DIV/0!		
<b>Subtotal</b>	<b>0</b>		<b>-</b>	<b>0</b>		<b>-</b>	<b>-</b>	<b>#DIV/0!</b>		
<b>GRAND TOTAL</b>	<b>9</b>		<b>\$ 181,390</b>	<b>9</b>		<b>\$ 169,789</b>	<b>\$ 11,601</b>	<b>6.8%</b>		

Is medical coverage provided by the SHBP (Yes or No)? (Place Answer in Box)  No  Yes or No  
 Is prescription drug coverage provided by the SHBP (Yes or No)? (Place Answer in Box)  No  Yes or No

**Note: Remember to Enter an amount in rows for Employee Cost Sharing**



## Schedule of Accumulated Liability for Compensated Absences

Salem County Improvement Authority  
For the Period January 1, 2022 to December 31, 2022

Complete the below table for the Authority's accrued liability for compensated absences.  
X Box if Authority has no Compensated Absences

Individuals Eligible for Benefit	Gross Days of Accumulated Compensated Absences at End of Last Issued Audit Report	Dollar Value of Accrued Compensated Absence Liability	Legal Basis for Benefit (check applicable items)		
			Approved Labor Agreement	Resolution	Individual Employment Agreement
See Attached	1,183.44	\$ 135,920		x	
<b>Total liability for accumulated compensated absences at beginning of current year</b>		<b>\$ 135,920</b>			

The total Amount Should agree to most recently issued audit report for the Authority

**Salem County Improvement Authority**  
For the Period    January 1, 2022    to    December 31, 2022

<b>Individuals Eligible for Benefit</b>	<b>Gross Days of Accumulated Compensated Absences at beginning of Current Year</b>	<b>Dollar Value of Accrued Compensated Absence Liability</b>
Acton, Julie	17.13	\$ 4,728.20
Battersby, Stephen	0.50	47.37
Beckett, Florence	46.28	1,690.48
Eddis, William	7.38	1,098.78
Foster, David	58.44	13,280.53
Foster, Lisa	20.09	2,592.31
Gamber, Michele	63.78	5,928.91
Garton, Casie	19.63	3,245.00
Griffith, Joseph	57.44	2,745.83
Ives, Craig	119.09	16,147.50
Karol, Helen	45.66	2,142.74
Norton, Robert	142.44	16,147.50
Shipman, Keith	5.50	592.08
Van Tonder, Lodie	188.50	20,010.22
Walters, Michael	89.97	12,133.01
Washington, Sherry	0.41	54.97
Wood, David	133.66	16,147.50
Youngblood, Donald	167.56	17,186.97
	<u>1,183.44</u>	<u>\$ 135,919.90</u>

## Schedule of Shared Service Agreements

Salem County Improvement Authority  
to

December 31, 2022

For the Period January 1, 2022

If No Shared Services X this Box X

*Enter the shared service agreements that the Authority currently engages in and identify the amount that is received/paid for those services.*

Name of Entity Providing Service	Name of Entity Receiving Service	Type of Shared Service Provided	Comments (Enter more specifics if needed)	Agreement Effective Date	Agreement End Date	Amount to be Received by/ Paid from Authority

2022  
SALEM COUNTY  
IMPROVEMENT  
AUTHORITY  
CAPITAL  
BUDGET/  
PROGRAM

**2022 CERTIFICATION OF AUTHORITY CAPITAL  
BUDGET/PROGRAM**

**SALEM COUNTY IMPROVEMENT AUTHORITY**

**FISCAL YEAR: FROM JANUARY 1, 2022 TO DECEMBER 31, 2022**

[ X ]

It is hereby certified that the Authority Capital Budget/Program annexed hereto is a true copy of the Capital Budget/Program approved, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget, by the governing body of the Salem County Improvement Authority, on the 14<sup>th</sup> day of October, 2021.

Officer's Signature:	<i>Julie A. Acton</i>		
Name:	Julie Acton		
Title:	Executive Director		
Address:	286 Wchville Road; PO Box 890, Alloway, NJ 08001		
Phone Number:	856-935-7900 X15	Fax Number:	856-935-7331
E-mail address	JActon@scianj.org		

# 2022 CAPITAL BUDGET/PROGRAM MESSAGE

## SALEM COUNTY IMPROVEMENT AUTHORITY

FISCAL YEAR: FROM JANUARY 1, 2022 TO DECEMBER 31, 2022

1. Has each municipality or county affected by the actions of the authority participated in the development of the capital plan and reviewed or approved the plans or projects included within the Capital Budget/Program (This may include the governing body or certain officials such as planning boards, Construction Code Officials) as to these Projects?

**The capital plan and budget is reviewed annually by the Authority. A copy is filed with the County of Salem and is made available to the public during a public hearing, on the Authority website, and in the Authority administrative offices.**

2. Has each capital project/project financing been developed from a specific capital improvement plan or report; does it include full lifecycle costs; and is it consistent with appropriate elements of Master Plans or other plans in the jurisdiction(s) served by the authority?

**On an annual basis, the authority reviews its five-year capital budget with any revision as to project/purchase costs being made at that time.**

3. Has a long-term (5 years or more) infrastructure needs and other capital items (Vehicles, Equipment) needs assessment been prepared?

**The Authority utilizes the engineering firm's expertise and financial advisors to review the long term expansion plan for the landfill. We are operating in cell #10 with a long range plan well into the future to 2044. The Authority continues to develop, review and re-assess the plans.**

4. If amounts are on Page CB-3 in the column Debt Authorizations. Indicate the primary source of funding the debt service for the Debt Authorizations (Example Rate Increases Funding or Other sources)

**The 2022 capital budget includes capital outlays to replace equipment that is near the end of its useful life and used to deposit waste in the landfill.**

5. Please indicate which capital projects/project financings are being undertaken in the Metropolitan or Suburban Planning Areas as defined in the State Development and Redevelopment Plan.

**None.**

6. Please indicate which capital projects/project financings are being undertaken within the boundary of a State Planning Commission-designated Center and/or Endorsed Plan and if the project was included in the Plan Implementation Agenda for that Center/Endorsed Plan.

**None.**

## Proposed Capital Budget

Salem County Improvement Authority  
For the Period January 1, 2022 to December 31, 2022

	Estimated Total Cost	Funding Sources				
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants	Other Sources
<i>Solid Waste</i> See Attached	\$ 2,040,000	\$ 1,890,000	\$ -	\$ -	\$ -	\$ 150,000
	-					
	-					
Total	2,040,000	1,890,000	-	-	-	150,000
N/A	-					
	-					
Total	-	-	-	-	-	-
N/A	-					
	-					
Total	-	-	-	-	-	-
N/A	-					
	-					
Total	-	-	-	-	-	-
N/A	-					
	-					
Total	-	-	-	-	-	-
TOTAL PROPOSED CAPITAL BUDGET	\$ 2,040,000	\$ 1,890,000	\$ -	\$ -	\$ -	\$ 150,000

Enter brief description of up to four projects for each operation above. For operations with more than four budgeted projects, please attach additional schedules. Input total amount of all projects for the operation on single line and enter "See Attached Schedule" instead of project description.

**Salem County Improvement Authority**  
 For the Period January 1, 2022 to December 31, 2022

	Estimated Total Cost	Funding Sources			
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants Other Sources
<i>Solid Waste Division</i>					
Construction	\$ 150,000				\$ 150,000
Equipment	1,755,000	1,755,000			
Equipment Repairs	50,000	50,000			
Maintenance of Buildings	15,000	15,000			
Vehicles	70,000	70,000			
	-				
<b>TOTAL PROPOSED CAPITAL BUDGET</b>	<b>\$ 2,040,000</b>	<b>\$ 1,890,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

*Enter brief description of up to four projects for each operation above. For operations with more than four budgeted projects, please attach additional schedules. Input total amount of all projects for the operation on single line and enter "See Attached Schedule" instead of project description.*



## 5 Year Capital Improvement Plan

Salem County Improvement Authority  
 For the Period January 1, 2022 to December 31, 2022

*Fiscal Year Beginning in*

	Estimated Total Cost	Current Budget					
		Year 2022	2023	2024	2025	2026	2027
<i>Solid Waste</i>							
See Attached	\$ 7,939,000	\$ 2,040,000	\$ 1,566,000	\$ 776,000	\$ 2,476,000	\$ 750,000	\$ 331,000
	-	-	-	-	-	-	-
Total	<u>7,939,000</u>	<u>2,040,000</u>	<u>1,566,000</u>	<u>776,000</u>	<u>2,476,000</u>	<u>750,000</u>	<u>331,000</u>
N/A	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
N/A	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
N/A	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
N/A	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL</b>	<u><u>\$ 7,939,000</u></u>	<u><u>\$ 2,040,000</u></u>	<u><u>\$ 1,566,000</u></u>	<u><u>\$ 776,000</u></u>	<u><u>\$ 2,476,000</u></u>	<u><u>\$ 750,000</u></u>	<u><u>\$ 331,000</u></u>

*Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.*

**Salem County Improvement Authority**  
 For the Period January 1, 2022 to December 31, 2022

*Fiscal Year Beginning in*

	<b>Estimated Total Cost</b>	<b>Current Budget</b>					
		<b>Year 2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<i>Solid Waste Division</i>							
Construction	\$ 2,450,000	\$ 150,000	\$ 700,000	\$ 150,000	\$ 1,150,000	\$ 150,000	\$ 150,000
Equipment	4,924,000	1,755,000	771,000	536,000	1,276,000	470,000	116,000
Equipment Repairs	300,000	50,000	50,000	50,000	50,000	50,000	50,000
Maintenance of Buildings	80,000	15,000	10,000	40,000			15,000
Vehicles	185,000	70,000	35,000			80,000	
	-						
<b>TOTAL</b>	<b>\$ 7,939,000</b>	<b>\$ 2,040,000</b>	<b>\$ 1,566,000</b>	<b>\$ 776,000</b>	<b>\$ 2,476,000</b>	<b>\$ 750,000</b>	<b>\$ 331,000</b>

*Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.*

## 5 Year Capital Improvement Plan Funding Sources

### Salem County Improvement Authority

For the Period January 1, 2022 to December 31, 2022

		<i>Funding Sources</i>				
		Estimated Total Cost	Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorizatio n	Capital Grants Other Sources
<i>Solid Waste</i>						
	See Attached	\$ 7,939,000	\$ 6,539,000	\$ -	\$ -	\$ 1,400,000
		-				
		-				
		-				
	Total	7,939,000	6,539,000	-	-	1,400,000
<i>N/A</i>						
		-				
		-				
		-				
	Total	-	-	-	-	-
<i>N/A</i>						
		-				
		-				
		-				
	Total	-	-	-	-	-
<i>N/A</i>						
		-				
		-				
		-				
	Total	-	-	-	-	-
<i>N/A</i>						
		-				
		-				
		-				
	Total	-	-	-	-	-
<i>N/A</i>						
		-				
		-				
		-				
	Total	-	-	-	-	-
<b>TOTAL</b>		\$ 7,939,000	\$ 6,539,000	\$ -	\$ -	\$ 1,400,000
	Total 5 Year Plan per CB-4	\$ 7,939,000				
	Balance check					

- If amount is other than zero, verify that projects listed above match projects listed on CB-4.

*Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.*

**Salem County Improvement Authority**  
 For the Period January 1, 2022 to December 31, 2022

	Estimated Total Cost	<i>Funding Sources</i>			
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants
<i>Solid Waste Division</i>					
Construction	\$ 2,450,000	\$ 1,050,000			\$ 1,400,000
Equipment	4,924,000	4,924,000			
Equipment Repairs	300,000	300,000			
Maintenance of Buildings	80,000	80,000			
Vehicles	185,000	185,000			
	-				
<b>Total 5 Year Plan per CB-4</b>	<b>\$ 7,939,000</b>	<b>\$ 6,539,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ - \$ 1,400,000</b>
Balance check					

- If amount is other than zero, verify that projects listed above match projects listed on CB-4.

*Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.*